

NOTICE OF MEETING

HOUSING AND REGENERATION SCRUTINY PANEL

**Monday, 3rd October, 2016, 6.30 pm - Civic Centre, High Road,
Wood Green, N22 8LE**

Members: Councillors Emine Ibrahim (Chair), Kaushika Amin, John Bevan,
Gail Engert, Tim Gallagher and Martin Newton

Quorum: 3

**8. BUDGET & PERFORMANCE MONITORING - CORPORATE PRIORITIES 4
AND 5 (PAGES 1 - 10)**

To review and monitor budget and performance monitoring data for Corporate
Priorities 4 and 5.

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Friday, 30 September 2016

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Report for: Housing and Regeneration Scrutiny Panel

Item number:

Title: Budget and Performance Monitoring – Quarter 1

Report authorised by : Lyn Garner

Lead Officer: Jo Moore
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Ward(s) affected: All

**Report for Key/
Non Key Decision:** Non Key

1. Describe the issue under consideration

1.1 The Housing and Regeneration Scrutiny Panel have requested an overview of the budget monitoring position for priorities 4 and 5 as well as performance monitoring for those priorities.

2. Cabinet Member Introduction
N/A

3. Recommendations

That the Panel:

3.1 Note the contents of this report.

4. Reasons for decision

4.1 The report is for information only and relates to the quarter one budget monitoring position as reported to Cabinet on 13 September 2016.

5. Background information

5.1 At Appendix 1 is a summary of the quarter 1 budget monitoring for Priority 4 and 5. It should be noted that the corporate revenue monitoring is still reported on by the original organisational structure and has not yet changed to reporting by priority.

5.2 The Housing General Fund budget is projecting an overspend of £7.1m which comprises an overspend on the temporary accommodation budget of £7.4m and an underspend on the Housing Commissioning and Strategy budget of £0.3m.

- 5.2 The overspend on the temporary accommodation budget is predominantly as a result of pressures relating to the supply of suitable and affordable housing with an increased need to use expensive emergency accommodation, although demand has also increased.
- 5.3 There are a number of actions proposed to try and increase the supply of appropriate housing and these proposals are either in the process of implementation or incorporated in the Housing Strategy and related policies which are to be presented to Cabinet for approval at its October meeting.
- 5.4 It should be noted that some of these actions will only deliver savings over a period of longer than one financial year as they require additional upfront costs to implement. It is likely therefore that there may be an increase in costs in the financial year of implementation with the beneficial savings being delivered in later years.
- 5.5 At quarter 2, the Priority 4 budget shows an underspend of £173k which is predominantly as a result of additional planning income being forecast. It should be noted that an increase in planning activity does require additional staffing resources and therefore costs. There are currently also signs that planning activity is slowing down.
- 5.7 Line-by-line scrutiny of the forecasting for Priority 4 is also being undertaken during September and any changes to the forecast will be reflected in the quarter 2 monitoring.
- 5.8 Attached at Appendix 2 and 3 are the latest available performance reports for priorities 4 and 5. Above each table is a narrative section by way of explanation of the reports.

6. Alternative options considered

N/A

7. Background information

N/A

8. Contribution to strategic outcomes

N/A

9. Statutory Officers comments (Chief Finance Officer (including procurement), Assistant Director of Corporate Governance, Equalities)

Finance and Procurement

- 9.1 The subject of this report is the financial budget monitoring. There are no additional financial comments

Legal

- 9.2 Section 28 of the Local Government Act 2003 imposes a statutory duty on the Council to monitor during the financial year its expenditure and income against the budget calculations. If the monitoring establishes that the budgetary situation has deteriorated, the Council must take such action as it considers necessary to deal with the situation. This could include, as set out in the report, action to reduce spending in the rest of the year.

- 9.3 The Council must act reasonably and in accordance with its statutory duties and responsibilities when taking the necessary action to reduce the overspend.

Equality

- 9.4 There are no direct equalities implications arising from the report.

10. Use of Appendices

Appendix 1 - Priority 4 and 5 Quarter 1 budget monitoring

Appendix 2 - Priority 4 Performance Data Summary

Appendix 3 - Priority 5 Performance Data Summary

11. Local Government (Access to Information) Act 1985

N/A

APPENDIX 1

Priority 4 - Quarter 1 budget monitoring

Profit Centre/Group	Rev. Plan	Proj P03	Variance
Total for PR4	8,633,525	8,460,365	173,160-
PR41 Growth & Employment	6,185,285	6,012,125	173,160-
PR4101 Planning	1,306,160	1,133,000	173,160-
PR4106 Regeneration - Mgt	198,700	198,700	
PR4107 Haringey Adult Learning	259,500-	259,500-	
PR4108 Economic Regeneration	916,700	916,700	
PR4109 Carbon Managment	142,700	142,700	
PR4111 Regeneration Team	135,000	135,000	
PR4112 Tottenham Team	3,544,100	3,544,100	
PR4115 Director of Regeneration	201,425	201,425	
PR42 Enabling - Culture	2,448,240	2,448,240	
PR4201 Museums	267,940	267,940	
PR4202 Archives	61,700	61,700	
PR4203 Bernie Grant Centre -Annual Grant	216,400	216,400	
PR4204 Alexandra Palace-operating defici	1,902,200	1,902,200	

Priority 5 - Quarter 1 budget monitoring

Profit Centre/Group	Rev. Plan	Proj P03	Variance
Total for PR5	14,140,390-	6,994,190-	7,146,200
PR51 Housing Demand	4,594,710	4,594,710	
PR5106 Homelessness Direct Budget	377,500-	7,016,000	7,393,500
PR52 Private Sector Housing	746,450	746,450	
PR53 Housing Commissioning & Investment	9,903,250	9,655,950	247,300-
PR54 Housing Revenue Account (HRA)	29,007,300-	29,007,300-	

*Data is based on controllable budgets and excludes corporate overheads (inc and exp) and capital charges

Appendix 2

Priority 4

September 2016 Dashboard: Summary of changes since June 2016

As part of the governance and tracking of progress against outcomes there has been a review of the indicators and measures for Priorities. This review has been necessary as it was felt that the measures did not reflect the core outcomes for the Boards.

As a result a number of changes of P4 measures were identified. These were signed-off at the P4 Operational Board in June.

Measures with a GREY RAG status indicate there is insufficient information to make an assessment of progress at this point.

Obj	Indicator	Latest Performance/Target	Jun-16	Sep-16	Comments	Reporting frequency
1	Investment in education	Data period 2016/17 Target investment - £17.8 million Secured - £13.3 million	GREEN	GREEN	The arrival of Ada-National College of Digital Skills in Haringey in Sep16 will help stimulate the tech economy in the area, and will be supported by other inward investment and business incubation activity	Financial year
1	Investment in health	Data period 2016/17 £1 million target Secured: Zero	GREEN	RED	The 2015/16 investment target for health of £100,000 was achieved. Haringey CCG has submitted bids of approx. £15m to the national Estates & Tech Transformation Fund. Figures due Nov 16, expected to turn GREEN	Financial year
1	Investment in transport	Data period 2016/17 Target investment - £383.1 million Secured - £375.2million	RED	GREEN	£543.2million investment in transport was secured by 2017/18 above our target of £517.1million, including HMT and TfL funding for preparation of Crossrail 2 business case.	Financial year
1	Investment in infrastructure & environment	Data period 2016/17 Target investment - £22.63 million Secured - £21.68 million	GREEN	GREEN	As of Sep 16 £21.68 million has been secured, only £1 million short of its annual total of £22.63	Financial year
1	Planning service (top quartile)	Major, Minor & Other planning apps determined on time in 2015/16 were 100%, 81.3% and 90.2%. This is London top quartile for Majors (1 st) and Others (3 rd) & above average for Minors (13 th) apps.	GREEN	GREEN	Q1 2016/17 data required	Financial year

2	New businesses (IDBR)	Data period 2015 Target – 12,000 Performance – 12,000	GREEN	GREEN	The next dataset will be available in Oct 16.	Calendar year
2	New jobs created	Data period 2014 (Baseline) Target - 70,200 jobs Performance - 70,200	GREY	GREEN	The baseline is set at 70,200 and the target is to achieve 71,450 jobs by 2017, this translates to 1,250 additional jobs in the interim. Updated data are due to be published by ONS on 28th Sep 2016.	Calendar year
2	1,000 businesses with superfast broadband	Data period 2016/17 Target – Zero Performance – Zero	GREEN	GREEN	The target for 15/16 over achieved thanks to good take-up of the GLA superfast broadband voucher scheme in Haringey. That scheme has now closed so alternative models are now being developed to ensure the full 1,000 business target is met by the end of the Corporate Plan period.	Financial year
2	Earnings of lowest 25 percentile	Data period 2015 Target - 8% reduction Performance - £18 gap between Haringey and London	GREEN	GREEN	The 2015 data shows that the lowest 25% income in Haringey has risen to £431.60, resulting in the gap with London reducing from £49.30 to £18.	Calendar year
2	Expansion/establishment of at least 10 knowledge/tech led businesses	Data period - 2016/17 Target - Zero Performance - Zero	RED	RED	The target of 10 is concentrated in the final year of the corporate plan. Although this is a final year target, indications are positive. We are in discussion with several tech incubator firms, and Ada: National College for Digital Skills opens in September 2016, helping raise the profile of Haringey with tech firms and develop a skills pipeline.	Financial year
3	Construction employment/work	No confirmed data or targets to date	GREY	GREY	Figures will be reported next quarter Target of 100 construction jobs in the next two years: 25 in 2016/17; 75 in 2017/18	Unknown
3	People supported into work	Data period 2016/17 Target – 493 Performance - 109	AMBER GREEN	AMBER GREEN	109 people were supported work at Q1, 2016/17 and there are a number of major projects with employers such as Premier Inn, One Housing and Spurs that will offer a significant number of employment opportunities to local people.	Financial year

3	Haringey people increasing their skill levels & earnings	Data period 2016/17 Target – 133 Performance - 22	GREEN	GREEN	The target for 2015/16 was overachieved. At Q1, 2016/17 an additional 22 people were supported to increase their skill levels and earnings.	Financial year
3	Young people taking up apprenticeship opportunities	Data period 2016/17 Target – 68 Performance - 3	RED	RED	At Q1, 2016/17 there are only 3 young people. Priorities to improve performance include: working with a broader range of employers e.g. BT and Mace, deepening school outreach and engagement work and developing an improved package of pre-apprenticeship support.	Financial year
4	Reduction in overall CO ² emissions (CO ² tonnes per person)	Data period 2013 Target – 3.4 Performance – 3.4	AMBER GREEN	GREEN	The 2013 CO ₂ emission data released the Dept Energy & Climate Change was recalculated, as a result they dropped slightly. Haringey's figure is 889.9 kilotonnes or 3.4 tonnes per person, below the London figure of 4.9. New data available Nov/Dec 16	Calendar year (2 years in arrears)
4	CO ² emissions across our operational estates (tonnes of CO ² equivalent)	Data period 2015/16 Target - 10,897 tonnes Performance - 10,486 tonnes	GREEN	GREEN	The 2015/16 ptotal of 10,897 tonnes represents a 13% drop compared to 2014/15 (12,108)	Financial year
4	Houses supported with retrofit works	Data period 2016/17 Target – 1,300 Performance – 635	AMBER GREEN	AMBER GREEN	As of Sep 16, there have been 635 supported houses, on track to achieve its annual target	Financial year
4	Small medium enterprises supported through low carbon interventions	Data period 2016/17 Target – 50 Performance - 51	GREEN	GREEN	The 2015/16 target of 30 small medium enterprises (SME) supported through low carbon interventions has more than doubled to 62. As of Sep 16, there have been 51 SME's supported, which has already exceeded its annual target of 50	Financial year

5	Gross Development Value of projects in Tottenham and Wood Green.	Data period 2016/17 Target - £457million Performance - £316million.	RED	GREEN	There are some key areas for growth in the borough – not just Tottenham and Wood Green, but also Alexandra Palace, Hornsey Town Hall and Bruce Castle. This measures shows the impact of that growth in Wood Green and Tottenham.	Financial year
5	Wood Green units consented	Target - 958 units by 2017/18	GREY	RED	Awaiting data and profiling of targets which Board agreed indicator are likely to show this indicator as RED	Unknown
5	Tottenham housing zones consented	Data period 2016/17 Target - Zero Performance - 764	GREY	GREEN	764 consented units compared to a target of zero	Unknown
5	Borough-wide units consented	Data period 2016/17 Target - 1,502 Performance - 971	GREY	AMBER GREEN	The 971 consented units after 6 months of 2016/17 is on track to achieve its annual target of 1,502	Unknown
5	New commercial space consented	Target - 26,700 sqm in 2017/18 only	GREY	GREY	2017/18 target agreed based on major planning schemes job density & business rates projections. No data currently available (planning decision by Mar18).	Unknown

APPENDIX 3

Priority 5

September 2016 Dashboard: Summary data performance

As part of the governance and tracking of progress against outcomes there has been a review of the indicators and measures for Priorities. This review has been necessary as it was felt that the measures did not reflect the core outcomes for the Boards.

As a result changes to P5 measures were identified. Measures with a GREY RAG status indicate there is insufficient information to make an assessment of progress at this point.

Obj.	Indicator	Data owner	Latest performance / target	Sep 16	Comments	Data required	Reporting frequency
1	Net additional homes proved	Erik Nilsen	Data period 2014/15 Performance - 646 Target (London Plan) – 820 (trajectory), 1,502 target by 2018/19	GREEN	Previously ragged Amber Red based on performance against 'old' London Plan Target. Unsure going forward whether this remains the case or will the Haringey forecast be the new benchmark? Based on new Haringey forecast this has been ragged GREEN . Need verification	2015/16 return	Financial year
1	Percentage of affordable homes delivered	Mathew Patterson	Data period 2015/16 Performance – 0 affordable homes delivered Target – At least 40% of gross housing	RED	Performance for 2015/16 is zero completions. There were 42 units forecasted but schemes due to complete slipped. These will rollover as completions for 2016/17	Gross housing delivered figure for 23013/14 & 2015/16	Financial year
2	Homelessness preventions as a percentage of approaches	Dawn Kent-Payne	Data period Q4 2015/16 Performance – Q4 29% & 32% average for the FY Target – 25%	GREEN	GREEN rag based on average for the year. Going forward should performance be measured against individual quarterly returns or rolling quarterly average?	Q1 2016/17 return	Quarterly
2	Homelessness acceptances per 1,000 population	Dawn Kent-Payne	Data period Q4 2015/16 Performance – Q4 0.46 & 2.34 total for the FY Target – 2.1	RED	Despite improved performance during the second half of 2015/16, we achieved an annual total of 2.34 acceptances per thousand population compared to an annual target of 2.1	Q1 2016/17 return	Quarterly
2	Households in TA	Dawn Kent-Payne	Data period May 2016 Performance – 3,194 Target trajectory – 2,967	AMBER RED	The May return of 3,194 is an increase of 16 compared to April and is above the May trajectory of 2,967. This represents a continuation of the rising trend seen since July 2014.	June 2016 return	Monthly

Obj.	Indicator	Data owner	June performance / target	Jun 16	Comments	Data required	Reporting frequency
2	TA costs	Dawn Kent-Payne	Data period Q1 2016/17 Overspend (Forecast) - £6,807 No target	RED	No cost targets provided for Q1 2016/17. Target costs only provided for Q4 2016/17 onwards. Overspend in 2015/16 identified as 'high' and ragged RED on this basis – not based on target spend	Q1 2016/17 Actual Overspend & targets Q1-Q3 2016/17	Quarterly
2	Move on	Claire Drummond/Amy Caul	Currently no data or targets available	GREY	Indicator title still to be agreed, 'Effective Use of Supporting Accommodation' or 'Take up of Move On applications' are possibilities. Integrity and suitability of data in SPOC system is not satisfactory for use with this indicator. Data will be provided for the September Board so the indicator can be ragged	Agree title and monitoring data to be provided	Unknown
3	RP compliance with quality indicators	Astrid Kjellberg-Ost	Currently no data or targets available	GREY	Data for this indicator has been agreed and will be ready for the September board	Monitoring data and targets	Unknown
3	Private sector households in safer licensed conditions	Steve Russell	Data period May 2016/17 (cumulative) Safe Houses – 208 Licenses issued – 57 Target (Safe Houses) – 250 (Red) Target (Licenses) – 50 (Green)	AMBER GREEN	We are on course with the number of licenses but behind with the household numbers as some properties are smaller than others. It is likely that there are anywhere up to 12,000 HMO type properties within the borough, but the majority at present do not require a licence.	June 2016 return	Monthly
3	Overall resident satisfaction with HfH	Steve Russell	Data period FY2015/16 Performance – 70% Target – 77%	AMBER RED	The 2015/16 satisfaction levels were below the target of 77%.		Financial year
3	Council homes compliance with Council property standards	Dawn Kent-Payne	Currently no data or targets available	GREY	Title changed from 'HfH compliance with property standards' to Council homes compliance with property standards'. Replacement for 'Decent Homes'. Decision to be made regarding use of current 'Decent Standard' data or wait for 'New Standard' data	Monitoring data so indicator can be ragged	Unknown